

FIRM OVERVIEW

- Middle-market private equity firm led by a group of experienced private equity and management executives, formed as a spin-out from Charlesbank Capital Partners in 2018
- Target opportunities to become "partner of choice" for founders and management teams
- Leverage deep network of executives cultivated over decades to source and evaluate opportunities
- o Dedicate significant resources to each company with a **concentrated portfolio** and hands-on approach
- o Fund II closed in January 2022 at hard cap of \$575 million in limited partner capital commitments

TARGET INVESTMENT PARAMETERS

Enterprise values: \$50 to \$500 million
 Equity investments: \$25 to \$100 million

Size of business: \$10 to \$40 million of EBITDA

o Industries: Focus primarily on consumer products, industrials, and business services

o Geography: Focus primarily on North American companies (U.S. and Canada)

TRANSACTION TYPES



Family and founder led businesses where existing shareholders are interested in continuing to own a meaningful portion of the business and want a partner to help maximize the value of their remaining ownership stake



Corporate carve-outs from larger companies where management sees untapped opportunities from independence



Complex situations where we can partner with management to transform businesses in transition (e.g., management succession, industry turmoil, new growth avenues, consolidation opportunities, low-cost manufacturing)

NCP SENIOR TEAM

Experienced Middle Market Investors

Jon Biotti
Managing Partner
25+ years investing
In the middle market

David Ganitsky
Managing Director
18+ years investing
In the middle market

Alex Weiss
Managing Director
15+ years investing
In the middle market

Firm Management

Scott Farden Managing Director 25+ years in IR, Operations, and Business Development

Experienced Operators and Investors

Neil DeFeo Executive Partner 25+ years Consumer CEO Ron DeFeo Executive Partner 25+ years Industrial CEO

Kathleen McCann
Executive Partner
25+ years
Services CEO

Laki Nomicos Senior Advisor 18+ years at Bain Capital

PORTFOLIO COMPANIES & PRIOR EXPERIENCE

Leaend

Nonantum Portfolio Companies

Consumer **Consumer Products** Food Agriculture

DTC jewelry retailer

LIFTED TRUCKS

CHRISTIANBOOK

merchandise

PAPA MURPHY'S

Industrial Transportation / Logistics **Building Products**

Business Services Distribution **Industrial Services Consumer Services**

Family / Founder-Led **Businesses**

ROSS-SIMONS

Specialized auto dealership

eCommerce Christian book

Take-and-bake pizza QSR

R+S ROADONE

RoadOne Intermedial position Intermodal transportation

Manufacturing & Packaging

MSI Express™ **MSI EXPRESS** Food co-manufacturing and copackaging

PLASKOLITE PLASKOLITE! Acrylic sheet manufacturing

CEDAR CREEK Building products distribution Traffic control services

LJP WASTE SOLUTIONS

Commercial waste services

PNE

HELIX

Industrial services

MOMENTUM ENVIRONMENTAL **Environmental services**

Helix

AMERICAN TIRE

Wholesale tire distribution

ARS

HVAC and plumbing services

GRAYWOLF **Industrial services**



PROJEST

Corporate **Carve-Outs** and Complex **Situations**

FULLBEAUTY DTC plus-size apparel

Bathroom storage products

Academic achievement and

ZENITH PRODUCTS

VARSITY BRANDS

athletic brands

FULLBEAUTY BRANDS

ZENITH

TEAM DRIVEAWAY Driveaway services

REGENCY, SOUTHCROSS

Natural gas pipelines

WAGGONERS

Vehicle transport and logistics

UNITED ROAD

Vehicle transport and logistics

BLUEKNIGHT

BLUEKNIGHT Crude oil and asphalt storage & transportation

GALLS

GALLS

-**≡**Team

DriveAway

REGENCY

SOUTHCROSS

WAGGONERS

United>Road

Uniform/equipment distribution

PEACOCK FOODS Food co-packaging

Peacockfoods

PROVEST Legal services

PRINCETON REVIEW

Test prep and tutoring services

WorldStrides* **WORLDS**TRIDES

Educational student travel

POLYCONCEPT **Promotional products**

no/vconcent

HISTORY OF DEMONSTRATING A COMMITMENT AND PASSION FOR FAMILY / FOUNDER BUSINESSES AND CORPORATE CARVE-OUTS IN OUR CORE INDUSTRY VERTICALS

Note: NCP investments include RoadOne, ProVest, Ross-Simons, Lifted Trucks, Christianbook, Helix, Team DriveAway, LIP, PNE, Momentum Environmental, and MSI Express. Important Notices: The information contained in this document is provided for discussion purposes only and is not intended to be, and shall not be construed as, a recommendation for a transaction or investment, or financial or other advice of any kind. This document includes references to investments of certain funds managed by Charlesbank Capital Partners, LLC ("Charlesbank") with the permission of Charlesbank. If the recipient is a current investor in a Charlesbank fund, any confidentiality limitations under the partnership agreement or other documents relating to that Charlesbank fund will also apply to and restrict the disclosure of the information included in this document. This document refers to all Charlesbank Fund V-VIII investments in which Jon Biotti, David Ganitsky and/or Alex Weiss (collectively, the "Managing Directors") had significant involvement. Other individuals at Charlesbank were also involved in the investments made by the Managing Directors. No current senior investment professionals at Charlesbank will be involved in the management and investment activities of the NCP funds. The Charlesbank funds have made a significant number of investments other than those depicted herein. There can be no assurance that any NCP fund's investments will have the characteristics of the Managing Directors' Charlesbank investments.